

# STRATEGIC ADVISORY SERVICES FOR BANKS, LENDERS & CUSTOMERS

Solutions at the Intersection of Strategy | Operations | Growth | Agile Design Thinking | Digital Transformation

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CEO, FOUNDER – ESCALATE SOLUTIONS THREE-TIME BUSINESS OWNER ORGANIZATION & OPERATIONS STRATEGIST DIGITAL TRANSFORMATION & AGILE SPECIALIST LINKEDIN WWW.ESCALATESOLUTIONS.COM

# KIMBERLY ARNOLD | MIKE ST. JOHN

escalate

CEO, FOUNDER – LCS

35 YEARS INVOLVEMENT IN 20+ BUSINESSES

DEVELOPMENT & EXECUTION OF SALES & BUSINESS PLANS

PROFESSIONAL NETWORK

<u>LINKEDIN</u>

## "VUCA" THREATS WILL AMPLIFY IN THE WEEKS & MONTHS AHEAD

- Volatility
- Uncertainty
- Complexity
- Ambiguity

Bankers outreaching directly to customers to discuss:

- Payment deferral restart and/or reconciliation
- PPP loan forgiveness, related uncertainties
- Risk rating, forbearance, NPL probability
- Other ongoing challenges, needs

Bankers referring Escalate Solutions / LCS as an immediate advisory resource to customers:

- In need of short-term stabilization and long-term viability strategy
- Developing pivots to services, products, offerings, supply chains, brands, value propositions and more
- Seeking other crisis management consulting services







- Trust, Collaboration & Insights
  - Appreciation for both traditional and futurist mindsets
  - Personal, community-focused, flexible and local
  - Fit-priority, will only take on assignments where we add value
  - "Eyes and ears at arms length", real time feedback, supporting bank as a partner
- Short-Term Stability & Agility
  - Focus on preserving capital liquidity
  - Avoidance of risk downgrades
  - Brief window of opportunity to monetize
- Long-Term Business Viability & Performance
  - Focus on operations
  - Revenue growth, profitability, customer acquisition/retention, productivity

"Everyone wins" - bank, individual customer, advisory team and the broader ecosystem



## SERVICES & CAPABILITIES

Business Plan Development & Review

**Operational Audit** 

Crisis Management

**Turnaround & Restructure Strategy** 

**Pivot Strategy** 

Growth Strategy

Revenue Growth

Customer Retention & Acquisition

Interim C-Suite Assignments

Digital Transformation, Agile Methodologies

Strategic Planning

Leadership & Management Team Building



# **RELEVANT EXPERIENCE**

### ENTERTAINMENT OPERATOR

#### OPERATIONS EVALUATION & STRATEGIC PLAN

 OPPORTUNITY Leverage brand and recent investments totaling over \$350M

ACTIONS Top-to-bottom operational audit, I, 3 and 5-year strategic plans, assess opportunities to improve CX

 RESULTS
 Ownership incurring debt for first time for \$200M+ regional expansion

### MANUFACTURING COMPLEX

#### HIGHEST & BEST USE STUDY, ROI ANALYSIS

- OPPORTUNITY
   Desire to maximize investment in 200-acre site in major US city
- ACTIONS
   Highest and best use analysis of
   diverse, all-encompassing functions,
   evaluate ROI and recommend uses
- RESULTS Owner shuttering existing operation and moving forward with high-tech industrial and manufacturing center

### PERSONAL HEALTH CLUB

## TURNAROUND & COMPANY SALE

- OPPORTUNITY Stagnant membership count and revenue stall, no marketing strategy
- ACTIONS Expanded package pricing, introduction of hyper-local marketing strategy
- RESULTS Increased revenue, diversified client base, successful ownership exit

### MANAGEMENT TRAINING FIRM

#### SALES STRATEGY PIVOT

- OPPORTUNITY Unfocused sales strategy regarding resellers, revenue stalled
- ACTIONS Blended delivery system to include online, B2C, resellers as delivery agents
- RESULTS Increased revenue, diversified revenue streams, increased margins



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**BEST PRACTICES** 

Character | Capacity | Capital | Collateral | Conditions Revenue | Costs | Margins | Cash Flow | ROI | Risk

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Organization Overview	Existing Agreements & Contracts
Corporate Structure	Financials, Valuation & Revenues
Leadership & Management	Assets & Liabilities
People & Human Resources	Business Forecasting
Products & Services	Plant, Property & Equipment
Strategy, Expectations, Risks	Intellectual Property
Industry, Market Trends & Competitors	Banking & Tax Matters
Cultural Fit & Reputation	Regulatory Considerations

The traditional "5 C's" aren't changing...





NEXT PRACTICES

Agility | Speed | Reach | Scale | Connectivity Authenticity | Trust | Empathy | Adaptability | Community

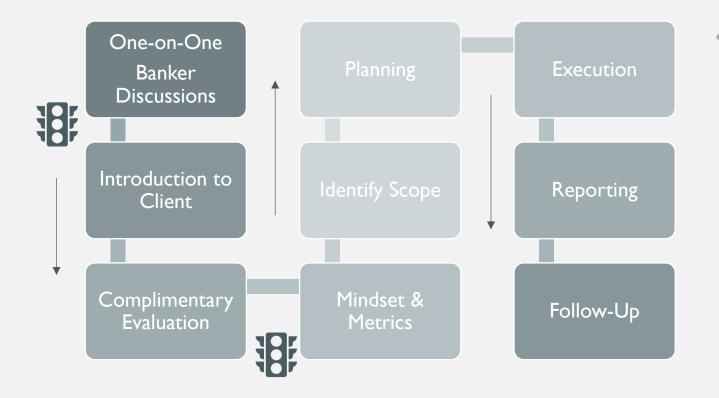
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Immediate, Critical Needs	Communication, Transparency
Decision-Making	Wellness, Safety
Clients, End Users	Workplace
Value Proposition	Supply Chain
Ecosystems	Delivery Channels
Collaboration	Brand
Strategy	Perceptions, Reputation
Technology	Continuous Learning
Digital Transformation	Best Practices >> Next Practices

...but now the futurist considerations are of equal importance as well.



# HOW WE WORK TOGETHER



- OUR COMMITMENT TO YOU
  - Help not harm existing valued relationships
  - Layer into the honest discussions already happening – was anything missed?
  - "Distance gauged"
     communication at every phase
    - Appropriateness, regulatory compliance
    - > Arms-length insights



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## FEE STRUCTURES

- Initial consultation always free
- Average hourly rate \$300/hour \*
- Minimum daily rate \$1,500 \$2,500 dependent on complexity
- Fixed fee option based on defined objectives
- Monthly retainer option for ongoing services
- Flexibility of structure
- Consider customer's ability to pay

\* Escalate Solutions prefers fixed fee and retainer agreements. The hourly rate average is included as a benchmark to demonstrate marketplace competitiveness.



## CONTACT US



KIMBERLY ARNOLD, CEO ESCALATE SOLUTIONS

(303) 886.4666

<u>EMAIL</u>

<u>LINKEDIN</u>

<u>WEBSITE</u>





MIKE ST. JOHN, CEO (303) 304.7227 EMAIL LINKEDIN

